## **Environmental and Occupational Health and Safety Performance Data**

Response to Climate Ch	ange								
	Item		Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3
Energy consumption *1		Daicel Group			767	753	716	689	734
		Japan		]	541	522	478	477	492
			Daicel's business sites	thousand kL	436	411	383	389	382
			Domestic Group companies		105	111	95	88	110
		Overse	eas Overseas Group companies		226	231	239	212	242
Energy intensity index (base	Energy intensity index (base year: FY2010/3)		s sites	%	79		80		80
Greenhouse gas (GHG)	Scope 1 *2	Daicel Group			1,769	1,736			
emissions	( † third-party certification)	Japan		thousand	1,598			1,536	1,628
			Daicel's business sites	t-CO2	1,595	1,558	1,498 <sup>†</sup>	1,469 <sup>†</sup>	1,567 <sup>†</sup>
			Domestic Group companies		3	5	3	66	
		Overse	eas Overseas Group companies		171	173	185	109	26
	Scope 2 *2 *3	Daicel Group			628	585			693
	( † third-party certification)	Japan		thousand	309	259	220		162
			Daicel's business sites	t-CO2	61	47	41 <sup>†</sup>	38 <sup>†</sup>	42 <sup>†</sup>
			Domestic Group companies		248	212	178		120
			eas Overseas Group companies		319				
	Scope 1 and 2 *2 *3	Daicel Group			2,395		2,228	2,119	2,348
	( † third-party certification)	Japan		thousand	1,905	1,818	1,719		
			Daicel's business sites	t-CO2	1,656 <sup>†</sup>	1,605	1,539	1,507	1,609
			Domestic Group companies		249	213	180	169	181
		Overse	eas Overseas Group companies		490	498	508	443	558
	Scope 3 *4 († third-party certification)	Daicel Group		thousand t-CO <sub>2</sub>	-	-	1,264 <sup>†</sup>	1,121	1,335 <sup>†</sup>
	CO <sub>2</sub> emissions intensity index (base year: FY2013/3)	Daicel's business	s sites	%	92	90	92	76	87

Industrial Waste Reduction								
Item		Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3
Consumption of raw materials	Daicel Group			_	_	_	-	-
	Japan		1	-	-	-	-	-
		Daicel's business sites		_	-	556	630	646
		Renewable materials	thousand	-	-	125	139	127
		Non-renewable materials	t	-	-	431	491	519
		Domestic Group companies		_	-	_	-	_
	Oversea	s Overseas Group companies		_	_	_	_	_
Total amount of industrial waste	Daicel Group			160	161	186		159
	Japan			146	145	169	133	145
		Daicel's business sites		137	136	161	124	134
		Hazardous waste *5	thousand	17	20	17	16	20
		Non-hazardous waste	t	121	116	144	108	115
		Waste plastics		4	4	5	3	4
		Domestic Group companies	4	9	9	9		10
ac .		S Overseas Group companies		14	17	17	14	14
Amount of industrial waste recycled *6	Daicel Group			152	154	177	141	128
	Japan		thousand	141	140	164	130	142
		Daicel's business sites	t	133	132	156		131
		Domestic Group companies		8		8	9	10
	Oversea	s Overseas Group companies		11	14	13	11	11
Rate of industrial waste recycling	Daicel Group		1	94.6 96.5	95.3 96.7	95.3 96.7	95.8 97.6	96.3 97.7
	Japan	Daicel's business sites	%	96.5	96.7	96.7	97.8	97.7
		Domestic Group companies	70	89.5	88.1	87.4	97.7	98.5
	Oversea	s Overseas Group companies	1	74.8	82.6	80.7	79.1	78.8
Amount of industrial waste incinerated without energy recovery	Daicel Group	S Overseas Group companies		5.2	4.7	4.2	3.4	3.4
Amount of moustrial waste memorated without energy recovery	Japan		1	3.3	3.2	2.5		2.0
	Sapan	Daicel's business sites	thousand	2.4	2.1	1.4		1.8
		Domestic Group companies	t	1.0	1.1	1.1	0.2	0.2
	Oversea	s Overseas Group companies		1.9	1.6	1.7	1.6	1.5
Landfill of industrial waste	Daicel Group			3.5	2.9	4.6		2.7
	Japan			1.8	1.5	3.1	1.4	1.3
		Daicel's business sites		1.8	1.5	3.1	1.4	1.3
		Hazardous waste *5	thousand	0.0	0.0	0.0	0.0	0.0
		Non-hazardous waste	t	1.8	1.5	3.1	1.4	1.3
		Waste plastics		1.0	1.1	2.5	1.0	1.0
		Domestic Group companies	]	0.0	0.0	0.0	0.0	0.0
	Oversea	s Overseas Group companies		1.7	1.4	1.5		1.5
Final landfill disposal rate of industrial waste	Daicel Group	<u> </u>	]	2.2	1.8	2.5		1.7
	Japan		1	1.3	1.1	1.8		0.9
		Daicel's business sites	%	1.3	1.1	1.9		0.9
		Domestic Group companies	4	0.0	0.0	0.1	0.0	0.0
	Oversea	s Overseas Group companies	<u> </u>	11.9	8.2	9.1	9.5	10.6

Chemical Substances									
	Item		Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3
Substances subject to the PRTR	Released	Japan			60	77	44	34	86
			Daicel's business sites	t	45	66	37	28	60
			Domestic Group companies		15	11	7	6	26
	Amount released to air	Japan			41	37	23	19	68
			Daicel's business sites	t	26	26	16	13	42
			Domestic Group companies		15	11	7	6	26
	Amount released to water	Japan			19	40	21	15	19
			Daicel's business sites	t	19	40	21	15	19
			Domestic Group companies		0	0	0	0	0
	Transferred	Japan			74	81	84	80	99
			Daicel's business sites	t	58	58	47	57	64
			Domestic Group companies		16	23	37	23	35

Water Resources and Water Quality									
Item		Scope of	Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3
Water intake *7	Daicel Group				103	102	98	98	96
	Japar	1			99	98	94	93	92
		Daicel's	business sites		91	91	88	87	85
			Public water		0	0	0	0	
			Riverwater		50	51	49	50	48
			Groundwater		5	5		4	
			Seawater	million t	36	36	34	33	
		Domesti	c Group companies		7	7	6	6	7
			Public water		0	0	0	0	0
			Riverwater		4	4	4	4	4
			Groundwater		3	3	2	2	3
			Seawater		0	0	0	0	0
	Overs	eas Oversea:	s Group companies		5	4	4		
Water discharge *7	Daicel Group				96	98			
	Japar	ı			94	96	94	93	
		Daicel's	business sites		89	91	90	88	87
			Discharged into river	million t	16	15			
			Discharged into sea	IIIIIIIIIII C	73	75	75	74	72
			Discharged into sewer		0	0	0	0	0
		Domesti	c Group companies		5	5	5	5	5
		eas Oversea:	s Group companies		3	3	3	3	2
Water usage	Daicel Group				7	4	1	2	2
	Japar	ı			5	3	0	0	0
		Daicel's	business sites	million t	3	1	-2	-2	-2
		Domesti	c Group companies		2	2	2	2	2
	Overs	eas Oversea:	s Group companies		2	2		2	
COD	Japan				844	853			
		Daicel's	business sites	t	800	804			
		Domesti	c Group companies		45	49	33		
Total phosphorous	Japan				85	88	90		
		Daicel's	business sites	t	81	85	88	76	84
		Domesti	c Group companies		4	2	2		2
Total nitrogen	Japan				197	187	177	145	137
		Daicel's	business sites	t	183	170	170	134	125
		Domesti	c Group companies		14	17	7	10	12

Atmospheric Emissions									
	Item		Scope of Data			2019/3	2020/3	2021/3	2022/3
SOx emissions		Japan			210	250	230	348	325
			Daicel's business sites	t	187	248	229	347	325
			Domestic Group companies		23	2	1	1	0
NOx emissions		Japan			670	642	636	610	658
			Daicel's business sites	t	577	601	592	576	599
			Domestic Group companies		94	41	44	34	59
Soot and dust emissions		Japan			46	31	24	33	32
			Daicel's business sites	t	32	28	22	32	31
			Domestic Group companies		14	3	1	1	1
VOCs emissions		Japan			1,438	1,072	903	954	1,002
			Daicel's business sites	t	1,430	1,065	900	951	981
			Domestic Group companies		8	7	3	4	21
Emissions of ozone-depleting	Trichlorofluoromethane	Japan			_	ı	_	-	ı
substances (ODS)	(CFC-11)		Daicel's business sites	t	0.0	0.1	0.4	0.0	0.0
			Domestic Group companies		_	Ī	-	-	ı
	Dichlorodifluoromethane	Japan			_	_	_	_	_
	(CFC-12)		Daicel's business sites	t	0.1	0.7	1.1	2.3	9.3
			Domestic Group companies		_	-	-	_	_

<b>Environmental Accounting</b>	Environmental Accounting										
	Item	Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3			
Environmental preservation cost	Investment	Daicel's business sites	100	15	40	49	64	56			
Expenses		Daicel's business sites	millions	14	67	61	54	39			
Economic benefit associated with environmental preservation activities		Daicel's business sites	of yen	3	25	11	18	17			

Occupational Health an	d Safety								
	Item		Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3
Number of occupational	Number of accidents without	Daicel Group	Daicel Group		23	26	43	25	15
accidents	lost workdays	Japan	Daicel's business sites and onpremise partner companies	Cases	8	12	13	13	8
			Domestic Group companies		1	3	7	3	4
		Overse	as Overseas Group companies		14	11	23	9	3
	Number of lost-time accidents	Daicel Group			20	29	33	28	25
		Japan	Daicel's business sites and onpremise partner companies	Cases	4	5	10	6	8
			Domestic Group companies		2	6	6	5	6
		Overse	as Overseas Group companies		14	18	17	17	11
	Number of fatalities	Daicel Group			0	0	0	0	C
		Japan	Daicel's business sites and onpremise partner companies	Cases	0	0	0	0	С
			Domestic Group companies		0	0	0	0	C
		Overse	as Overseas Group companies		0	0	0	0	0
Occupational accident freque	ency rate *8	Daicel Group			1.73	1.89	2.71	2.03	1.54
		Japan	Daicel's business sites and onpremise partner companies	_	1.76	1.56	2.19	1.85	1.57
			Domestic Group companies		1.03	3.00	4.20	2.63	3.17
		Overse	as Overseas Group companies		1.86	1.91	2.77	2.04	1.11
		Daicel's business onpremise partn		-	0.000	0.017	0.054	0.018	0.039

<sup>\*1</sup> Non-renewable energy (natural gas and petroleum derived energy)(crude oil equivalent)

Please see the "Scope of Data Calculation for Environmental and Occupational Safety Performance" in the link below for more information. <a href="https://www.daicel.com/en/sustainability/other/responsible.html">https://www.daicel.com/en/sustainability/other/responsible.html</a>

<sup>\*2</sup> It is calculated according to the emissions coefficients established in the Act on Promotion of Global Warming Countermeasures.

<sup>\*3</sup> Market-based

<sup>\*4</sup> It is calculated according to the "Basic Guidelines on Accounting for Greenhouse Gas Emissions Throughout the Supply Chain" issued by Ministry of the Environment.

<sup>\*5</sup> Waste oil, waste alkali, waste acid

<sup>\*6</sup> The amount of industrial waste recycled includes thermal recycle the amount of thermally recycled materials as well as that of recycled materials.

<sup>\*7</sup> No water-related risk is confirmed in Daicel's business sites and domestic Group companies.

<sup>\*8</sup> Occupational Accident Frequency Rate = (number of people involved in an occupational accident / total actual working hours)  $\times$  1 million hours

## **Environmental Load Data**

The environmental load data from Daicel's business sites, Domestic Group Companies and Overseas Group companies for FY2022/3 are as follows.

1) Daicel's business sites

	Energy	Greenhouse	Landfill of	PRTR su	PRTR substances		COD	SOx	NOx	Soot
Item	consumption (Crude oil equivalent kL)	emissions (thousand t-	industrial waste (t)	Released (t)	Transferred (t)	Water intake (thousand t)	COD emissions (t)	emissions (t)	emissions (t)	and dust emissions (t)
Aboshi Plant	208	600	335	14	3	29,154	252	245	213	18
Ohtake Plant	122		206				352	61	331	12
Arai Plant	22	49	182	1	2	14,444	74	14	43	1
Harima Plant	10	18	1	0	1	270	0	4	7	0
Hirohata Plant	11	20	15	8	1	368	1	0	1	0
Kanzaki Plant	8	14	530	22	49	233	7	0	4	0
Innovation Park	1	2	0	0	0	33	0	0	0	0

<sup>\*1</sup> Includes 32,862 thousand tonnes of seawater

2) Domestic Group companies

2) Domestic Group companies	_	Greenhouse	Landfill of	PRTR su	bstances	Water intake	CO.D.	60	No	Soot
Item	Energy consumption (Crude oil equivalent kL)	gas emissions (thousand t- CO <sub>2</sub> )	industrial waste (t)	Released (t)	Transferred (t)		COD emissions (t)	SOx emissions (t)	NOx emissions (t)	and dust emissions (t)
Polyplastics Co., Ltd. Fuji Site	105	173	2	25	3	6,232	38	0	57	1
Dainichi Chemical Corp.	1	3	0	1	32	431	0	0	1	0
DM Novafoam Ltd.	0	4	0	0	0	59	0	0	0	0
Daicel Pack Systems Ltd.	1	1	2	0	0	177	0	0	0	0
Daicel Pyrotechnics Ltd.	0	0	0	0	0	2	0	0	0	0
Daicel Logistics Service Co., Ltd.	0	0	0	0	0	3	0	0	0	0

3) Overseas Group companies (From January 2021 to December 2021)

	Greenhouse	
	_	Water intake
Item	emissions	
	(thousand	(thousand t)
	t-CO <sub>2</sub> )	470
Daicel Nanning Food Ingredients Co., Ltd.	10	172
Shanghai Daicel Polymers, Ltd.	3	14
Daicel Safety Systems (Thailand) Co., Ltd. / Daicel Safety Technologies (Thailand) Co., Ltd.	17	153
Special Devices (Thailand) Co., Ltd.	1	11
Daicel Safety Systems (Jiangsu) Co., Ltd.	20	88
Daicel Safety Systems Americas, Inc.	20	45
Daicel Safety Systems Europe Sp. z o. o.	3	3
Daicel Safety Systems Korea, Inc.	1	6
Chiral Technologies, Inc.	0	0
Chiral Technologies Europe S.A.S.	1	0
Daicel Chiral Technologies (China) Co., Ltd.	1	4
Daicel Chiral Technologies (India) Private Ltd.	2	12
Polyplastics Taiwan Co., Ltd. *2	132	699
Polyplastics Asia Pacific Sdn. Bhd. *2	171	1,891
PTM Engineering Plastics (Nantong) Co., Ltd *2	143	775
Polyplastics (Nantong) Ltd. *2	4	33
LCP Leuna Carboxylation Plant GmbH *2	6	483
TOPAS Advanced Polymers GmbH *2	21	3
Lomapharm GmbH	2	38

<sup>\*2</sup> Reporting Period:April 2021 to March 2022

# **Environmental Accounting**

#### 1) Basic Elements of Environmental Accounting

Target period	April 2021 to March 2022
Scope of data	Daicel's business sites
Calculation method	Calculated according to the Environmental Accounting Guidelines, Year 2005 Edition, published by the Ministry of the Environment of Japan and the Environmental Accounting Guidelines for the Chemical Industry, published by the Japan Chemical Industry Association (JCIA)
Amounts invested	Actual sums for capital investment in environmental conservation in FY2022/3.
Cost amounts	The totals for actual expenses of equipment depreciation, maintenance, management and labor related to environmental conservation.
Economic benefits associated with environmental conservation activities	Indicated as monetary benefits only and do not include risk avoidance effects or de facto effects. Economic effects attributable to reductions in energy costs are resented as the effects of energy cost reductions over a 12-month period realized through energy-saving initiatives.

#### 2) Environmental Conservation Costs

2) Environ	mental Conservation Co	sts							
2022/3 Environmental Conservation Costs									
C	Classifications	Amounts invested (Millions of yen)	Cost (Millions of yen)	Classifications					
(1) Business	area costs	3,872	4,256	Environmental conservation costs of controlling the environmental impact of our production and service operations that occur within business areas (business area costs)					
Breakdown	①Pollution prevention costs	117	1,749	Investments and costs associated with the prevention of air and water pollution, control of harmful substances Levies for pollution-related health damages					
	②Global environmental conservation costs	259	617	Costs associated with the introduction of energy-saving facilities (such as new boilers and freezers), capital expenditures for fuel conversion and depreciation costs associated with these facilities Costs associated with thermal pinch analysis and other energy-saving initiatives					
	③Resource recycling costs	3,496	1,890	Costs associated with resource-saving initiatives, recycling and the appropriate treatment and disposal of industrial waste, etc.					
(2) Upstrean	n and downstream costs	0	328	Costs associated with initiatives to curb the environmental impact of upstream or downstream operations supporting our production and service activities (such as costs for the disposal of automobile airbag inflators)					
(3) Administ	rative costs	0	795	Costs for maintaining the environmental management systems, performing environmental measurements and providing environmental education in addition to costs associated with divisions in charge of environmental management, etc.					
(4) R&D cost	cs	23	161	Costs associated with R&D work for reducing the environmental impact of products and technologies (such as the development of eco-friendly products)					
(5) Commun	ity activities costs	47	54	Costs attributable to environmental promotion activities, participation in community events and payments of association fees, etc.					
(6) Environn	nental damage costs	0	3	Costs for environmental conservation related to environmental damage and environmental remediation costs, etc.					
	Total	3,942	5,598						

Items	Amount (Millions of yen)	Environmental Rate (%)	Remarks
Capital expenditures in the applicable period	23,931	16.5	Ratio of environmental investment
R&D expenditures in the applicable period	14,315	1.3	Ratio of environmental protection research and development expenses

3) Economic Effects (Monetary Benefits) Resulting from Environmental Conservation Activities

FY2022/3 E	nvironmental Conservation Benefits	
	Items	Amount (Millions of yen)
	①Cost reduction through energy conservation	633
F	②Cost reduction through resource conservation	548
Economic effect	③Benefits obtained by recycling	436
enect	Reduction of expenses for waste treatment or disposal	49
	Total	1,666

## **Social Performance Data**

Employees									
	Item		Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3
Number of employees *1		Male				-		7,788	8,121
		Female	Daicel Corporation and consolidated companies	Persons	_	-	-	3,354	2,983
		Total			12,309	12,319	11,606	11,142	11,104
Number of employees by area	Japan	Male			-	-	-	-	4,551
		Female			_	-	-	-	708
		Total			_	-	-	5,252	5,259
	Asia	Male			_	-	-	_	2,642
	(excluding Japan)	Female			_	-	-	-	1,691
		Total	Daicel Corporation and consolidated companies	Persons	_	-	-	4,389	4,333
	North America and	Male	Daicei Corporation and consolidated companies	reisons	_	-	_	-	550
	Latin America	Female			_	-	_	-	337
		Total			_	-	_	872	887
	Europe	Male			_	-	_	-	378
		Female			_	-	_	-	247
		Total			-	-	-	629	625
Number of employees *2		Male			2,832	2,886	2,925	2,902	2,879
(Total number of full-time and	contract employees)	Female	Daicel Corporation *3	Persons	305	320	333	352	381
		Total			3,137	3,206	3,258	3,254	3,260
Number of full-time employees		Male			2,596	2,652	2,665	2,645	2,598
		Female			248	264	281	303	337
		Total			2,844	2,916	2,946	2,948	2,935
		Ages 18 and 19	Daicel Corporation *3	Persons	31	33	31	31	17
		Ages 20 to 29	Daicei Corporation	reisons	481	476	492	489	490
		Ages 30 to 39			599	658	684	690	714
		Ages 40 to 49			808	778	758	741	719
		Ages 50 to 59			925	971	981	997	995
Number of contract employees	:	Male			236	234	260	257	281
ımber of contract employees		Female			57	56	52	49	44
		Total			293	290	312	306	325
		Ages 18 and 19			_	-	_	0	0
		Ages 20 to 29		Persons	_	-	-	12	10
		Ages 30 to 39			_	-	-	26	19
		Ages 40 to 49			_	-	-	21	14
		Ages 50 to 59			_	-	-	21	15
		Ages 60 and over			-	-	_	226	267
Number of temporary staff		Male			38	49	13	3	3
		Female	Daicel Corporation	Persons	53	67	40	19	20
		Total			91	116	53	22	23
Average age		Non-managers			38.6	38.7	38.8	39.1	39.2
(Full-time employees)		Managers			50.5	50.6	50.9	51.0	50.6
		Male	Daicel Corporation *3	Age	41.9	42.0	42.1	42.3	42.4
		Female			41.4	41.6	41.9	41.8	41.7
		Total			41.8	41.9	42.1	42.3	42.3
Number of managers	<del></del>	Male				774	774	765	757
		Female	Daicel Corporation *3	Persons	_	25	29	28	34
		Total			_	799	803	793	791
Number of employees in position	ons immediately	Male							467
under section managers		Female	Daicel Corporation *3	Persons	-	-	_	-	52
		Total			-	-	_	-	519
Number of new managers per	year	Male			27	28	31	42	38
		Female	Daicel Corporation *3	Persons	0	7	2	5	4
		Total			27	35	33	47	42
Number of new graduates recr	uited	Male			79	65	51	37	37
		Female	Daicel Corporation *3	Persons	10	9	14	12	12
		Total	]		89	74	65	49	49
Number of new mid career em	ployees recruited	Male			79	70	44	30	50
		Female	Daicel Corporation *3	Persons	13	11	22	9	22
		Total	]		92	81	66	39	72
		•							
Employee turnover rate			Daicel Corporation *3	%	1.1	1.0	1.0	1.0	1.9

Respect for Human Rights							
Item	Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3
Percentage of total employees who received training on preventing	Daicel Corporation and consolidated companies	%					73.6
discrimination and human rights violations *4			_	_	_	_	/3.6
Percentage of operational sites that have been subject to human rights							F0 4
reviews or human rights impact assessments *5			_	_	_	_	58.4

Support for Human Resource Development							
Item	Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3
Average annual training time per person	Daicel Corporation *3	Hours	-	-	-	15.3	12.8
Number of participants in job grade-specific training		Persons	364	406	341	325	325
Number of participants in technician or engineer specific ethics training			44	54	54	44	59
Percentage of total employees who received regular performance and career development reviews	Daicel Corporation and consolidated companies	%	=	-	-	-	100.0

Promoting Diversity and Inclusion	omoting Diversity and Inclusion							
Item		Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3
Ratio of female employees	Total	Daicel Corporation and consolidated companies		_	-	_	30.1	26.9
(Full-time employees)	Managers	Daicei Corporation and consolidated companies	%	_	-	-	9.1	9.4
	Total	Daical Corporation *3	70	8.7	9.1	9.5	10.3	11.5
	Managers	Daicel Corporation *3		2.1	3.1	3.6	3.5	4.3
Number of foreign nationals in the workforce	Male	Daicel Corporation *3		12	12	14	15	18
	Female		Persons	2	2	3	4	4
	Total			14	14	17	19	22
Ratio of employees with disabilities		Daicel Corporation and domestic Group companies *3	%	_	-	-	1.78	1.68
(As of June 1, every year) *6		Daicel Corporation *3	70	-	2.19	2.17	2.17	2.43
Number of newly rehired post-retirement employee	nber of newly rehired post-retirement employees per year		Persons	30	34	52	54	95
io of post-retirement reemployment *7		Daicel Corporation *3	%	96.9	97.1	91.2	94.7	91.3
Total number of rehired post-retirement employees			Persons	181	188	167	184	223

Foster a corporate culture that meets employed	yee needs							
Item		Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3
Average length of service	Male			18.0	16.9	16.8	17.0	16.9
(Full-time employees)	Female	Daicel Corporation *3	Years	14.5	16.6	15.9	15.9	15.6
	Total	1		17.6	16.9	16.4	16.9	16.7
Ratio of the used portion of	Non-managers			70.5	76.4	79.4	75.7	81.5
employees' annual paid leave	Managers			46.3	54.4	57.2	55.8	60.7
	Male	Daicel Corporation	%	64.1	70.7	73.8	70.6	76.4
	Female			66.7	70.2	71.3	69.5	72.9
	Total			64.4	70.6	73.6	70.5	76.0
Number of employees taking childcare leave *8	Male			_	_	75	54	102
(Full-time and contract employees)	Female		Persons	-	-	23	21	14
	Total	Daicel Corporation and domestic Group companies *3		-	-	98	75	116
Ratio of employees taking childcare leave *8 *9	Male	Daicer Corporation and domestic Group companies		-	-	49.7	36.7	68.9
(Full-time and contract employees)	Female		%	_	_	100.0	100.0	116.7
	Total			-	-	56.3	44.6	72.5
Number of employees taking childcare leave *8	Male			25	50	52	76	79
ull-time and contract employees)	Female		Persons	2	7	13	7	8
	Total	Daicel Corporation *3		27	57	65	83	87
Ratio of employees taking childcare leave *8 *9	Male	Daicei Corporation		29.4	52.6	57.8	77.6	77.5
(Full-time and contract employees)	Female		%	100.0	100.0	100.0	100.0	100.0
	Total			33.3	76.3	78.9	88.6	88.5
Number of employees	Male			0	0	0	0	0
using shorter working hours for childcare	Female	Daicel Corporation *3	Persons	1	11	13	19	
(Full-time employees)	Total			1	11	13	19	12
Number of employees taking nursing care leave *8	Male			_	_	_	2	2
(Full-time and contract employees)	Female	Daicel Corporation and domestic Group companies *3	Persons	_	-	_	0	0
	Total			-	-	_	2	2
Number of employees taking nursing care leave *8	Male			0	0	0	0	0
(Full-time and contract employees)	Female	Daicel Corporation *3	Persons	0	0	0	0	0
	Total			0	0	0	0	0
Number of employees				0	0	0	1	1
using shorter working hours for nursing care	Female	Daicel Corporation *3	Persons	0	0	0	1	1
(Full-time employees)	Total			0	0	0	2	2
Number of labor union members		Daicel Corporation *3	Persons	2,069	2,122	2,166	2,155	2,144
Ratio of labor union members		Daicei Corporation	%	66.0	72.8	72.9	73.1	73.0

Physical and Mental Health							
Item	Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3
Ratio of employees taking health checkups			100.0	199.0	100.0	100.0	100.0
Ratio of employees taking specific medical examinations	Daicel Corporation *3	%	79.2	80.9	84.6	84.0	81.3
Ratio of employees taking specific health guidance			41.2	50.6	55.6	58.6	58.2

Notes: The number of employees is the number as of the end of March each year.

- \*1 Number of employees excludes fixed term/temporary staff.
- \*2 Excludes directors, subordinate directors, and loaned staff. Includes full-time employees and contract employees. Contract employees are defined as full-time employees working under a fixed-term contract, and this excludes part-time employees.
- \*3 Includes Daicel Corporation registered employees on loan to Group companies and companies outside the Group.
- \*4 Percentage of total employees who received training on preventing discrimination and human rights violations in the last two years.
- \*5 Percentage of operational sites that have been subject to human rights reviews or human rights impact assessments in the last five years.
- \*6 The method of calculating the employment rate for persons with disabilities is based on the legal employment rate. As of June 1, 2021, the employment rate for persons with disabilities is 2.88%
- \*7 Ratio of employees using the reemployment system after mandatory retirement.
- \*8 Contract employees as well as full time employees are eligible for this program with no restrictions on the length of service.

  \*9 Ratio of employees taking childcare leave=Number of employees taking childcare leave ÷ Number of employees who gave birth or those employees whose spouse gave birth.

Please see the "Scope of Reporting for Human Resources Data" in the link below for more information.

https://www.daicel.com/en/sustainability/other/boundary.html

## **Governance and Other Data**

Corporate Governance								
Item		Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3
Number of Directors	Male			7	8	9	9	9
	Female	Daicel Corporation	Persons	1	0	1	1	1
	Total			8	8	10	10	10
Female ratio		Daicel Corporation	%	12.5	0.0	10.0	10.0	10.0
Number of Outside Directors	Male			3(3)	4(4)	4(4)	4(4)	4(4)
(number of independent directors)	Female	Daicel Corporation	Persons	1(1)	0(0)	1(1)	1(1)	1(1)
	Total			4(4)	4(4)	5(5)	5(5)	5(5)
Term of office for Directors		Daicel Corporation	Years	1	1	1	1	1
Frequency of meetings of the Board of Directors		Daicel Corporation	Times	14	15	14	16	15
Attendance at Board of Directors meetings	Directors			98.2	97.5	99.3	97.5	98.0
Attendance at Board of Directors meetings	Outside Directors			96.3	96.7	100.0	96.3	96.0
	Audit &							
	Supervisory	Daicel Corporation	%	97.1	97.3	100.0	100.0	97.3
	Board Members	·						
	Outside Audit &			07.6	05.6	400.0	400.0	05.6
	Supervisory Board Members			97.6	95.6	100.0	100.0	95.6
Number of Audit & Supervisory Board Members	Male		+	5	5	5	-	
Number of Addit & Supervisory Board Members	Female	Daicel Corporation	Persons	0	0	0	0	0
	Total	Dalcer Corporation		5	5	5	5	5
Female ratio	Total	Daicel Corporation	%	0.0	0.0	0.0	_	0.0
Number of Outside Audit & Supervisory Board	Male	Daicer Corporation	70	3(3)	3(3)	3(3)		3(3)
Members (number of independent officers)	Female	Daicel Corporation	Persons	0(0)	0(0)	0(0)	0(0)	0(0)
inembers (number of independent officers)	Total	Duicer corporation	1 0130113	3(3)	3(3)	3(3)	. ,	3(3)
Term of office for Audit & Supervisory Board Membe		Daicel Corporation	Years	3(3)	3(3)	3(3)	3(3)	3(3)
Frequency of meetings of the Audit & Supervisory Board Member		Daicel Corporation	Times	14	14	14	15	
Attendance of Audit & Supervisory Board Members	Audit &	Ducci Corporation	Tillies			- 11	13	15
Acceledance of Addic & Supervisory Board Hembers	Supervisory			97.1	100.0	100.0	100.0	97.3
	Board Members	Daicel Corporation	%					
	Outside Audit &	Daicer Corporation	9/0					
	Supervisory			97.6	100.0	100.0	100.0	95.6
	Board Members							

Compliance							
Item	Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3
The number of consultation and reporting received	Daicel Group	Cases	31	52	51	54	50
Anti-corruption violations	Daicei Group	Cases	0	0	0	0	0
Political contribution	Daicel Corporation	Millions of ven	0.04	0.05	0.13	0.09	0.00

Research and Development							
Item	Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3
Research and development expenses	Daicel Group	Millions of yen	18,843	20,749	21,295	19,540	20,741
Number of research and development staff			1,183	1,318	1,376	1,359	1,383

Social Contribution							l	
Item	Scope of Data	Unit	2018/3	2019/3	2020/3	2021/3	2022/3	l
Social contribution activity expenditure	Daicel Corporation	Millions of yen	129	219	246	324	160	